PUBLIC INSPECTION COPY

Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

A	For t	he 2016 cale	ndar year, or tax year beginning 09/01, 201				0.8	/31, 20	1 7	
			e of organization	-, -, -, -, -, -, -, -, -, -, -, -, -, -	uiig	D Employer ide				
В	Check if	W 14	E CARTER CENTER COLLABORATIVE, INC.			20-570			'	
	Add	ess Doine	business as			20 370	エ フフエ	,		
	- chai	90	E Telephone nu	mher						
-	-		per and street (or P.O. box if mail is not delivered to street address) FREEDOM PARKWAY	Room/suit		(404) 42		100		
	Fina	return/ City o	or town, state or province, country, and ZIP or foreign postal code			(404) 42	0-51	100		
-		liated	ANTA, GA 30307-1496					004 5		
	retu App		e and address of principal officer: MARY ANN PETERS			G Gross receipts H(a) Is this a gro			736,010.	
_	pend	ing	FREEDOM PARKWAY ATLANTA, GA 30307-1496			subordinates		<u> </u>	Yes X No	
_	Taylo		v .			H(b) Are all subord		-	Yes No	
÷		empt status:	X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or	527	If "No," attac	ch a list	(see instructio	ns)	
J			CARTERCENTER.ORG			H(c) Group exem				
			X Corporation Trust Association Other ▶	L Yea	ar of format	tion: 2006 M	State o	of legal domi	icile: GA	
	art I	Summary								
	1		be the organization's mission or most significant activities: THE C				ATIV	/E, INC	•	
lce	1	WAS ESTA	BLISHED TO SUPPORT THE CARTER CENTER, IN	IC., A !	501 (C)	(3) ORG.				
Governance	_		D TO HUMAN RIGHTS AND ALLEVIATING UNNECE							
ove	2	Check this box	Comment and approximate of dispose	sed of more	than 25%	of its net assets	S.			
	3	Number of vo	ting members of the governing body (Part VI, line 1a)				3		8 .	
SS	4	Number of inc	dependent voting members of the governing body (Part VI, line 1b)		2 8 8560		4		8.	
Activities &	5	Total number	of individuals employed in calendar year 2016 (Part V, line 2a)				5		0.	
cţì	6	Total number	of volunteers (estimate if necessary)				6		8.	
4	7a	Total unrelate	d business revenue from Part VIII, column (C), line 12		8 8 1050	7	7a		0.	
	b	Net unrelated	business taxable income from Form 990-T, line 34				7b		0.	
						Prior Year		Currei	nt Year	
ø	8	Contributions	and grants (Part VIII, line 1h)	r v menting	2	02,533,01	2.	294,7	36,010.	
Revenue	9	Program servi	ce revenue (Part VIII, line 2g)				0.0		0.	
ev	10	Investment in	come (Part VIII, column (A), lines 3, 4, and 7d)		i I		0.		0.	
œ	11	Other revenue	(Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		•		0.		0.	
	12	Total revenue	- add lines 8 through 11 (must equal Part VIII, column (A), line 12)		2	02,533,01	2.	294.7	36,010.	
	13		nilar amounts paid (Part IX, column (A), lines 1-3)				0.		0.	
	14	Benefits paid t	o or for members (Part IX, column (A), line 4)	· · · · · ·			0.		0.	
s	15	Salaries, other	compensation, employee benefits (Part IX, column (A), lines 5-10)				0.		0.	
nse	16 a	Professional f		0.		0.				
Expenses	b	Total fundraisi	undraising fees (Part IX, column (A), line 11e)							
ш			es (Part IX, column (A), lines 11a-11d, 11f-24e)		- -2	33,443,97	9	290 4	86,472.	
	18	Total expense	s. Add lines 13-17 (must equal Part IX, column (A), line 25)		. 2	33,443,97			86,472	
	19	Revenue less	expenses. Subtract line 18 from line 12.		•	30,910,96			49,538	
es	-	reconde legs	coperiods. Cubitact line to nontline 12			ning of Current Y	- 111		Year	
anc	20	Total assets (P	art X, line 16)		Degini					
Ass	21	Total liabilities	(Part X, line 26)		•	3,722,63	_	0,5	32,168.	
7 0			fund balances. Subtract line 21 from line 20.		•	2,282,63			0.	
	rt II	Signature			•	2,202,03	0 .	0,55	32,168.	
				lules and sta	tements a	nd to the heet of	my kn	owlodgo on	d haliaf it is	
true	corre	ct, and complete.	I declare that I have examined this return, including accompanying sched Declaration of preparer (other than officer) is based on all information of wh	ich preparer	has any kn	owledge.	IIIY KII	owiedye an	u bellel, it is	
		. /	Mea O Bran			07/16	/201	1.8		
Sig	n	Signature	of officer			Date				
ler	е	CHRIST	TOPHER D. BROWN TREASU	RER						
			rint name and title	TCLDIC						
		Print/Type prep		Date			; PT	TNI		
aid		WHITNEY E	1. 1. 1. 1. Q Ala	07/0	3/2018	2	"			
rep	arer		KPMG LLP			sell-elliptoye	_	P01226	104/	
Jse	Only		300 NORTH GREENE STREET, SUITE 400 GREENSBORO, NC 27401			Firm's EIN ▶ 1:			4	
/lav	the IF		return with the preparer shown above? (see instructions)					75-339	- $ -$	
			on Act Notice, see the separate instructions.	S:88				X Yes	No No	
V1 1	aper	Neudolik	m not motive, ace the acparate instructions.					Form \$	990 (2016)	

FILED ELECTRONICALLY

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2016 990 Returns Found in Account 1985			nformation. Please note that not all jurisdictions send this acknowledgement.	Juris E-File Federal Service Descriptio Status Center	
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Form **8868**

(Rev. January 2017)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

Information about Form 8868 and its instructions is at www.lrs.gov/form8868.

OMB No. 1545-1709

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile, click on Charities & Non-Profits, and click on e-file for Charities and Non-Profits.

Automati	c 6-Month Extension of Time. Only	submit original	(no copies needed).		-	
All corpora	tions required to file an income tax retu	rn other than For	m 990-T (including 112	20-C filers), partnerships, REM	ICs, and trusts	
must use F	Form 7004 to request an extension of ti	me to file income	tax returns.			
				Enter filer's identifying num	ber, see Instructions	
Type or	Name of exempt organization or other file	Employer identification number (EIN) or				
Type or print						
File by the	THE CARTER CENTER COLLAR			20-5704991		
due date for	Number, street, and room or suite no. If a	P.O. box, see instru	ctions.	Social security number (SSN)		
filing your return. See	453 FREEDOM PARKWAY	ada Fara faraign as	Idrona non instructions			
instructions,	City, town or post office, state, and ZIP c					
	ATLANTA, GA 30307-1496				[0]1	
Enter the F	Return Code for the return that this app	ication is for (file	a separate application	for each return)	0 1	
Application	n	Return	Application		Return	
Is For	''	Code	Is For		Code	
	or Form 990-EZ	01	Form 990-T (corpora	ation)	07	
Form 990-I		02	Form 1041-A	20011	08	
and the second) (individual)	03	Form 4720 (other th	an individual)	09	
Form 990-F		04	Form 5227		10	
Form 990-	T (sec. 401(a) or 408(a) trust)	05	Form 6069		11	
Form 990-	T (trust other than above)	06	Form 8870		12	
 If this is for the who 	ganization does not have an office or ploof for a Group Return, enter the organization group, check this box	on's four digit Gro	oup Exemption Number	(GEN) N/A	. If this is	
	he names and EINs of all members the					
	rest an automatic 6-month extension of			18 , to file the exempt orga	inization return	
for the	e organization named above. The exten	sion is for the org	janization's return for:			
	Tanlandar vanu 20					
X	calendar year 20 or tax year beginning 09/01	- 20 1	6 and ending 09/3	20 1	7	
	Trax year beginning 03701	1 20_1	.o _, and ending vo/	,, 20		
	tax year entered in line 1 is for less tha Change in accounting period	n 12 months, che	ck reason: Initial	return Final return		
	application is for Forms 990-BL, 990	PF, 990-T, 472	0, or 6069, enter the	tentative tax, less any		
nonre	fundable credits. See instructions.			3a \$	N/A	
b If this	s application is for Forms 990-PF,	990-T, 4720, o	r 6069, enter any	refundable credits and		
	ated tax payments made. Include any p				N/A	
	nce due. Subtract line 3b from line 3a. I		nent with this form, if r	1 (72) 4774	3	
	tronic Federal Tax Payment System). Se			3c \$		
•	ou are going to make an electronic funds wi	thdrawal (direct det	oit) with this Form 8868,	see Form 8453-EO and Form 8879	9-EO for payment	
instructions.	Assessed Brown and Brown Brown	and the sales of the			0000 m	
For Privacy	Act and Paperwork Reduction Act Notice,	see instructions.	KPMG LLP EIN		8868 (Rev. 1-2017)	
			200 N. CDEEN			

KPMG LLP EIN: 13-5565207 300 N. GREENE ST., STE 400 GREENSBORO, NC 27401

_	m 990 (2016)	Page 2
P	Statement of Program Service Accomplishments	
_	Check if Schedule O contains a response or note to any line in this Part III	. X
'	SEE SCHEDULE O	
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ? Yes [If "Yes," describe these new services on Schedule O.	X No
3	Did the organization cease conducting, or make significant changes in how it conducts, any program	X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measi expenses. Section $501(c)(3)$ and $501(c)(4)$ organizations are required to report the amount of grants and allocations to the total expenses, and revenue, if any, for each program service reported.	
	(Code:) (Expenses \$290,486,472. including grants of \$) (Revenue \$)	
	THE CARTER CENTER COLLABORATIVE, INC. (CCCI) SUPPORTS THE PROGRAMS	
	OF THE CARTER CENTER, INC. THE EXPENSES INCURRED BY CCCI RELATE	
	TO PROGRAMS TO PREVENT AND CONTROL CERTAIN DISEASES - TRACHOMA AND	
	RIVER BLINDNESS. CCCI HAS RECORDED IN-KIND AND RELATED	
	INVENTORIES OF MEDICATIONS USED TO CONTROL THESE TWO DISEASES.	
	(Code:) (Expenses \$ including grants of \$) (Revenue \$)	
40	(Code) (Expenses \$) (Nevertible \$)	
4c	(Code:) (Expenses \$including grants of \$) (Revenue \$)	
4d	Other program services (Describe in Schedule O.)	
4-	(Expenses \$\frac{\text{including grants of \$}}{\text{10tal program service expenses}} \rightarrow \frac{290,486,472}{\text{.}}	
40	Total program service expenses ▶ 290,486,472.	

Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	-		
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	-		
	complete Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a	-		
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV			X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted	9		Λ
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	40		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,	10		
•	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
~	complete Schedule D, Part VI			v
h	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more	11a		X
~	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII			37
c	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more	11b		X
٠	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII			37
4	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets	11c		X
ч	reported in Part Y. Jing 162 If "You" complete Schoolide D. Dart N.			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
- 6	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
٠	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
41.	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
ıza	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
L	Schedule D, Parts XI and XII.	12a		X
Ŋ	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
13	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional.	12b	Х	
	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
D	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	X	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
_	If "Yes," complete Schedule G, Part III	19		X

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Form	990 (2016) 20-570	4991		
	rt IV Checklist of Required Schedules (continued)		1	Page 4
	Thousand of Required Scriedules (Continued)			
20 a	Did the organization energic and account to the little of the control of the little of the control of the contr		Yes	No
20 E	and the control of th	20a		X
	and the organization attach a copy of its addited infancial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III.	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated	1		
	employees? It "Yes," complete Schedule J	23	х	
24 a	Did the diganization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 20022 If "Yes" answer lines 24h	1 1		
	through 24d and complete Schedule K. If "No," go to line 25a	24a		Х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?.	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	270		_
	to defease any tax-exempt bonds?			
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24c		-
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	24d		-
	transaction with a discussified norman during the company to the company of the c	_		37
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior	25a		X
	vear and that the transaction has not been reported an excess belieful transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
26	If "Yes," complete Schedule L, Part I.	25b		X
	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
27	disqualified persons? If "Yes," complete Schedule L, Part II	26		X
21	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III.	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes" complete			
	Schedule L, Part IV.	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV.	28c	- 1	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M.	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified		\rightarrow	
	conservation contributions? If "Yes," complete Schedule M	30	- 1	Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,	30		21
	Part I	31	- 1	Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"	31	-	
	complete Schedule N, Part II	22		v
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32	-	<u>X</u>
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I			3.7
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,	33		X
	or IV, and Part V, line 1	[.,	
35a	Did the organization have a controlled ontity within the magnitude of a still state of the state	34	X	
b	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
36	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
27	related organization? If "Yes," complete Schedule R, Part V, line 2.	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R.			
	Part VI	37		X
88	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? Note. All Form 990 filers are required to complete Schedule O.	38	X	
			90 (0	040)

Form 990 (2016)

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Pai	Statements Regarding Other IRS Filings and Tax Compliance			
_	Check if Schedule O contains a response or note to any line in this Part V	• • •	Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		163	140
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
	Did the organization comply with backup withholding rules for reportable payments to vendors and		234	
	reportable gaming (gambling) winnings to prize winners?	1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax		9	
	Statements, filed for the calendar year ending with or within the year covered by this return. 2a 0.		M)	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)		ī - I	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		X
b	If "Yes," enter the name of the foreign country: ▶		8.7	
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts	Car.		
.	(FBAR).	En	200	Х
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a 5b		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	30	_	
- u	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	- ou		
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).		- 2	11 2
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		X
	If "Yes," indicate the number of Forms 8282 filed during the year			T DEV
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			37
_	sponsoring organization have excess business holdings at any time during the year?	8	_	X
9	Sponsoring organizations maintaining donor advised funds.	0-		
	Did the sponsoring organization make any taxable distributions under section 4966?	9a 9b		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	90		
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b		350	
	Section 501(c)(12) organizations. Enter:		, 1	
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources		3 1	
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year [12b]			
	Section 501(c)(29) qualified nonprofit health insurance issuers.	C.		1118
а	ls the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			- 7
	Enter the amount of reserves the organization is required to maintain by the states in which			isk
	the organization is licensed to issue qualified health plans		157	
	Enter the amount of reserves on hand		<u> </u>	
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
D	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b		

Par	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O.			
	Check if Schedule O contains a response or note to any line in this Part VI			X
Sect	ion A. Governing Body and Management			14
0000	ion / a Coverning Dody and management		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year La			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			N. S. J.
b	Enter the number of voting members included in line 1a, above, who are independent			1334
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			5 5
	any other officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			,,,
	stockholders, or persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:		77	1100
а	The governing body?	8a	X	-
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			x
Conti	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9 Code		ΙΛ.
Secu	on B. Policies (This Section B requests information about policies not required by the internal Revenue	Code	Yes	No
	District the second of the sec	10a	103	X
	Did the organization have local chapters, branches, or affiliates?	IVa		
D	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10b		
44-	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	11a	Х	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	TIG		177/11
b 122	Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
12a	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give	124		
U	rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
·	describe in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13		Х
14	Did the organization have a written document retention and destruction policy?	14		Х
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a		X
b	Other officers or key employees of the organization	15b		Х
_	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		N 14	
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			- 10
	with a taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	riffic.	-37	
	organization's exempt status with respect to such arrangements?	16b		
Secti	on C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶GA,			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section	501(c)(3)s	only)
	available for public inspection. Indicate how you made these available. Check all that apply.	•	,	• /
	X Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of int	erest	polic	y, and
	financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and record CHRISTOPHER D. BROWN 453 FREEDOM PARKWAY ATLANTA, GA 30307-1496	s: 🕨		
104	CHALDIOTHER D. BROWN 455 PREBEON PROBUNT MILHNIN, GA 3030/-1496 404-420-5100		000	
JSA 6E1042	1,000	Form	990	(2016)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII..............

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.											
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	box, office or direct	not ch unles	Pos neck ss pe	more rson	e than of is both or/trust Highest compensated	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations	
(1)TERRENCE B. ADAMSON	1.00										
TRUSTEE	2.00	Х						0.	0.	0.	
(2)KATHRYN E. CADE	1.00										
TRUSTEE	2.00	Х						0.	0.	0.	
(3)JASON CARTER	1.00										
TRUSTEE	4.00	Х						0.	0.	0.	
(4)DOUG NELSON	1.00										
TRUSTEE	2.00	Х						0.	0.	0.	
(5)LEAD WARD SEARS	1.00										
TRUSTEE	2.00	Х						0.	0.	0.	
(6)CLAIRE STERK	1.00										
TRUSTEE	2.00	Х						0.	0.	0,	
(7)WENDELL REILLY	1.00										
TRUSTEE	2.00	X						0.	0.	0,	
(8)CHILTON VARNER	1.00										
TRUSTEE	2.00	X						0.	0.	0.	
(9)MARY ANN PETERS	2.00										
CEO AND PRESIDENT	40.00			Х				0.	347,334.	25,220.	
(10)PHILLIP J. WISE	2.00										
SECRETARY, VP-OPERATIONS	40.00			Х				0.	214,281.	24,626.	
(11)CHRISTOPHER BROWN	2.00										
TREASURER, VP-FINANCE	40.00			Х				0.	191,069.	36,172.	
(12)											
(13)											
(14)											

Form 990 (2016)

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Part VII Section A. Officers, Directors, Tru		y Em	ipic			and I	lig			ees (c	ontinue		
(A) Name and title	(B) Average hours per week (list any hours for	Average hours per (do received list any hours for office			rson lirect	e than o	an tee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations		am	(F) timated nount of other pensat	of tion
	related organizations below dolled line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099	-2/1099-MISC)		om the anization d relate anization	on ed
1b Sub-total	ection A		•67•66			*03* B	* * *	0. 0.		,684. 0.	86,018. 0 86,018.		
Total number of individuals (including but not reportable compensation from the organization)	imited to the		iste				о ге	ceived more than					
									_			Yes	No
3 Did the organization list any former offic employee on line 1a? If "Yes," complete Schedu	er, directo ıle J for suc	r, or ch ind	tru i <i>vidu</i>	iste ual	e, 1	кеу є 	emp	loyee, or highes	t compens	ated	3		х
4 For any individual listed on line 1a, is the sorganization and related organizations greateristics.	eater than	\$15	0,0	00?	lf	"Yes	s," (complete Schedu	le J for a	such		Х	
 individual	accrue coi	npen	sati	on f	from	any	un	related organization	on or indivi	dual	4		Х
Section B. Independent Contractors	s, complet	e 3011	eau	ile J	101	Sucri	per	5011			5		1 A
 Complete this table for your five highest com compensation from the organization. Report c year. 													
(A) Name and business add	ress							(B) Description of se	rvices	С	(C) compens	sation	
Total number of independent contractors (ir more than \$100,000 in compensation from the	cluding bu	ıt not	lim	nited	d to		se li	isted above) who	received	T P		4-1	- // - // - // - // - // - // - // - /

Part V	Statement of Revenue Check if Schedule O contains a response or not	te to any line in this Part V	111		
		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from ta under sections 512-514
을 보 1	a Federated campaigns 1a				81,111
ם סר	Membership dues 1b				
An An	c Fundraising events 1c			100	
<u> </u>	d Related organizations 1d				
Sin	Government grants (contributions) 1e				
를 들 ·	All other contributions, gifts, grants,	Figure 1			
50	and similar amounts not included above . 1f 294,736				
	Noncash contributions included in lines 1a-1f: \$ 294,730 Total. Add lines 1a-1f				J - 1 30
en e	Business				
Program Service Revenue					
8					
ا خِ					
Se Se					
E a					
. jo	All other program service revenue				
ا م	Total. Add lines 2a-2f	. > 0.			
3	Investment income (including dividends, inte	rest,			
	and other similar amounts)				
4	Income from investment of tax-exempt bond proceeds				
5	Royalties				
	(i) Real (ii) Pers	sonal			
6a					
t				- 1 - C-n	
'	()				
7.					-
7a		101			
Ι.	assets other than inventory			100	10000
Ι.	and sales expenses				
		. • 0.			
			THE RESERVE		
an °°	events (not including \$	2			
eke	of contributions reported on line 1c).				W " X I 's
<u>ا</u> ا	See Part IV, line 18	0.		1.7.7	
Other Revenue		0.			
ا ۲		0.			
9a	Gross income from gaming activities.				
	See Part IV, line 19 a	0.			. N. S. Santon
l b		0.		15 11 12 1	
4	Net income or (loss) from gaming activities	. > 0.			
10a	Gross sales of inventory, less returns and allowances	0.			
b	Less: cost of goods sold b	0.			
	Net income or (loss) from sales of inventory	. ▶ 0.			
	Miscellaneous Revenue Business	Code		111/4/19	
11a					
b					
c	-				
d	All other revenue				
4 e	Total. Add lines 11a-11d				
12 SA	Total revenue. See instructions	294,736,010			Form 990 (2016

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Boot IV.

Do	o not include amounts reported on lines 6b, 7b,	(A) Total expenses	(B)	(C)	(D)
8b	, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	0,			
2	Grants and other assistance to domestic	_			
	individuals. See Part IV, line 22	0.			
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
4	individuals. See Part IV, lines 15 and 16	0.			
	Benefits paid to or for members	0.			
9	Compensation of current officers, directors,	0			
	trustees, and key employees	0.			
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	0.			
7	Other salaries and wages	0.			
	Pension plan accruals and contributions (include	· ·			
J	section 401(k) and 403(b) employer contributions)	0.			
9	Other employee benefits	0.			
10	Payroll taxes	0.			
11	Fees for services (non-employees):				
	Management	0.			
	Legal	0.			
	Accounting	0.			
	Lobbying	0.			
е	Professional fundraising services. See Part IV, line 17.	0.			
	Investment management fees	0.			
	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule O.)	0			
	Advertising and promotion	0			
	Office expenses	0			
14	Information technology	0			
15	Royalties	0.			
	Occupancy	0			
	Travel	0 ,.			
18	, and a district of animone expenses				
	for any federal, state, or local public officials	0.			
	Conferences, conventions, and meetings	0.			
20	Interest	0.			
4 I 2 2	Payments to affiliates	0.			
	Depreciation, depletion, and amortization	0.			
	Insurance	0.			
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
	INTERVENTIONS	290,486,472.	290,486,472.		
b					
	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	290,486,472.	290,486,472.		
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundralsing solicitation. Check here				
ξA.	following SOP 98-2 (ASC 958-720)	0.			

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	Check if Schedule O contains a response or note to any line in this Pa	(A)		(B)
_	4. Cook was interest based	Beginning of year		End of year
- 1	1 Cash - non-interest-bearing	0.		(
- 1	2 Savings and temporary cash investments	0.	2	(
- 1	3 Fledges and grants receivable, net	0.	3	(
- 11	4 Accounts receivable, net	0.	4	
	b Loans and other receivables from current and former officers, directors,			
	trustees, key employees, and highest compensated employees.			
	Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section	0.	5	(
	4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers			
Ш	and sponsoring organizations of section 501(c)(9) voluntary employees beneficiary			
şį,	organizations (see instructions). Complete Part II of Schedule L	0.	6	C
S	7 Notes and loans receivable, net	0,	7	0
- 1	inventories for sale or use	3,722,630.	8	6,532,168
- 1	Frepaid expenses and deferred charges	0,	9	0
110	Da Land, buildings, and equipment: cost or			
	other basis. Complete Part VI of Schedule D			
144	b Less: accumulated depreciation		10c	0
11		0 ,.		0
13	The state of the s		12	0
14		0,	-	0
15		0,,	14	0
16	1	0 .	15	0
17	The state of the s	3,722,630.	16	6,532,168
18		1,440,000.	17	0
19		0.	18	0
20	E CONTROL NO MODERNA DE PROPERTE DE PROPERTE NO EL EUROPEAN DE LA CONTROL DE LA CONTRO	0,	19	0
21		0.	20	0
1	The state of the s	0.	21	0
	1 7			
5	trustees, key employees, highest compensated employees, and			
] ₂₃	disqualified persons. Complete Part II of Schedule L		22	0
24	in the particle of annotated till a particle	0.	23	0
25	The same reality payable to difficiated time parties	0.	24	0
23	the manufacture (modern modern tax, payables to related third i			
	parties, and other liabilities not included on lines 17-24). Complete Part X			
26	of Schedule D	0.	25	0.
20	The state of the s	1,440,000.	26	0
3	Organizations that follow SFAS 117 (ASC 958), check here ► X and complete lines 27 through 29, and lines 33 and 34.			
27				
28		0.	27	0
29		2,282,630.	28	6,532,168
-"		0	29	0
	Organizations that do not follow SFAS 117 (ASC 958), check here and complete lines 30 through 34.			
27 28 29 30 31 32 33	CONTRACTOR			
31	Capital stock or trust principal, or current funds Paid-in or capital surplus, or land, building, or equipment fund		30	
32	Retained earnings endowment accumulated income as attack and		31	
33	Total net assets or fund balances	2 202 622	32	
34	Total net assets or fund balances Total liabilities and net assets/fund balances.	2,282,630.	33	6,532,168.
1 - 1	and the descending balances	3,722,630.	34	6,532,168

	90 (2016)			Pa	ge 12
Par					
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	294,7	36,0	10.
2	Total expenses (must equal Part IX, column (A), line 25)	2	290,4	86,4	72.
3	Revenue less expenses. Subtract line 2 from line 1	3	4,2	49,5	38.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	2,2	82,6	530.
5	Net unrealized gains (losses) on investments	5			0.
6	Donated services and use of facilities	6			0.
7	Investment expenses	7			0.
8	Prior period adjustments	8			0.
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	33, column (B))	10	6,5	32,1	L68.
Part	XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplain ir	i i		
	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?.		. 2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were cor				
	reviewed on a separate basis, consolidated basis, or both:	•			
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		. 2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audi				
	separate basis, consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for	oversiah	t		
	of the audit, review, or compilation of its financial statements and selection of an independent acc			X	
	If the organization changed either its oversight process or selection process during the tax year, e				
	Schedule O.	•			
3 a	As a result of a federal award, was the organization required to undergo an audit or audits as se	t forth ir	۱		
	the Single Audit Act and OMB Circular A-133?			Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und				
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au		3b	Х	

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Department of the Treasury Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

open to Public Inspection

OMB No. 1545-0047

Name of the organization

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number THE CARTER CENTER COLLABORATIVE, INC. 20-5704991 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in 5 section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public 7 described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college 9 or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: An organization that normally receives: (1) more than 331/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 331/3 % of its 10 support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. X Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. X Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations.......... 1 Provide the following information about the supported organization(s) (i) Name of supported organization (ii) EIN (iii) Type of organization (iv) is the organization (v) Amount of monetary (vi) Amount of (described on lines 1-10 listed in your governing support (see other support (see above (see instructions)) document? instructions) instructions) ATTACHMENT 1 Yes No (A) (B) (C) (D) (E) 290,486,472.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2016

Pa	Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)						
_		ils to qualify u	nder the tests	listed below, I	olease comple	ete Part III.)	
_	ction A. Public Support						
Cal	endar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).						
6	Public support. Subtract line 5 from line 4.						
	tion B. Total Support	(-) 0040	41.0040				
_	endar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
7 8	Amounts from line 4 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities, etc. (s	ee instructions)	* *(*)*(* * *(*)	cor a societa a s	nemie e e e e e e	12	
13	First five years. If the Form 990 is for organization, check this box and stop here	or the organizat	ion's first, secor	d third fourth	or fifth tax ve	ar as a section	501(c)(3) ▶
14	Bublic support passenters for 8040 (iii						
14 15	Public support percentage for 2016 (lin	ie o, column (f) Schodula A. Da	alviaed by line	11, column (f))	*******	14	%
	Public support percentage from 2015 3	rappization did	rt II, line 14			15	<u>%</u>
· ou	a 331/3% support test - 2016. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check						
b	this box and stop here. The organization qualifies as a publicly supported organization						
	b 331/3% support test - 2015. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						
17a	a 10%-facts-and-circumstances test - 2016. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is						
	10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in						
	Part VI how the organization meets the	ne "facts-and-ci	ircumstances" te	est. The organiz	zation qualifies	as a publicly s	upported
	organization						► □
b	10%-facts-and-circumstances test - 2	015. If the org	anization did n	ot check a box	on line 13, 16a	a, 16b, or 17a,	and line
	15 is 10% or more, and if the orga	nization meets	the "facts-and	l-circumstances'	' test, check th	nis box and st e	op here.
	Explain in Part VI how the organization	on meets the "f	facts-and-circum	istances" test. ⁻	The organizatio	n qualifies as a	publicly
10	supported organization						▶ □
18	Private foundation. If the organization instructions	did not check a	box on line 13,	16a, 16b, 17a,	or 17b, check	this box and see	, _

Schedule A (Form 990 or 990-EZ) 2016

Page 3

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

56	ection A. Public Support						
Ca	endar year (or fiscal year beginning in) 🕨	(a) 2012	(b) 2013	(c) 2014	(d) 2015	(e) 2016	(f) Total
1	Gifts, grants, contributions, and membership fees	3			(4) 2010	(6) 2010	(i) Total
	received. (Do not include any "unusual grants.")		1	1	1		
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an			 	 		
	unrelated trade or business under section 513.			1			
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities				-		
	furnished by a governmental unit to the		l	1			1
	organization without charge		li.				1
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
t	Amounts included on lines 2 and 3						
	received from other than disqualified		1				
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2012	(b) 2013	(c) 2014	(4) 2045		
9	Amounts from line 6	(4) 23 12	(6) 2010	(6) 2014	(d) 2015	(e) 2016	(f) Total
10 a	Gross income from interest, dividends.						
	payments received on securities loans.						
	rents, royalties and income from similar sources			1 1			
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business						
• •	activities not included in line 10b						
	whether or not the business is regularly						
4.0	carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets			l l			
42	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,	l l					
14	and 12.)						
14	First five years. If the Form 990 is for	or the organizat	tion's first, seco	nd, third, fourth,	or fifth tax ye	ar as a section	501(c)(3)
Sect	organization, check this box and stop here.	* * *(*)*(* * *)				20 200 × × + 02400 × 1	
15	the compatation of Labite Sup	July Leicella	ide:				
	Public support percentage for 2016 (line 8,	column (t) alvide	d by line 13, colun	nn (f))		15	%
Sect	Public support percentage from 2015 Scheolion D. Computation of Investment	tule A, Part III, IIn	e 15.	<u> </u>		16	%
17	Investment income percentage for 2045, (ii-	income Pero	entage				
18	Investment income percentage for 2016 (line 10c, column (f) divided by line 13, column (f)) Investment income percentage from 2015 Schedule A, Part III, line 17 18 %						
. U 19 a	331/3% support tosts 2040 If #	cnedule A, Part I	II, line 17			18	%
. J a	331/3% support tests - 2016. If the organization of the property is not more than 334/3% about the	anization did no	t check the box	on line 14, and	line 15 is more	than 331/3%, a	nd line
	17 is not more than 331/3%, check this	box and stop	here. The orga	nization qualifies	as a publicly s	unnorted organiz	ation 🕨
	os no a support tests - 2015. If the organ	lization did not d	check a box on li	ine 14 or line 19a	and line 16 is	more than 331/2	0/ and
	ille to is not more than 331/3%, check t	this box and st e	op here. The ord	anization qualifies	s as a nublichule	unported organia	otion
SA	Tivate roundation. If the organization of	id not check a	box on line 1	4, 19a, or 19b,	check this box	and see instru	ctions >
E1221	1.000				Sc	hedule A (Form 99	0 or 990-EZ) 2016

Page 4

Part IV **Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section	A. All	Supporting	Organizations
---------	--------	------------	---------------

Yes No Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. Х 1 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2). 2 Χ Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. Χ 3a Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. 3b Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. 3с Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below. 4a X Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations. 4b c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. 4c Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," 5a answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document). X 5a b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? 5b Substitutions only. Was the substitution the result of an event beyond the organization's control? 5c Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI. X 6 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). Χ 7 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). 8 X Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI. X 9a Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI. Χ 9b Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI. Χ 9c 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below. 10a Χ

b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to

JSA

Schedule A (Form 990 or 990-EZ) 2016

10b

determine whether the organization had excess business holdings.)

	activities but for the organization's involvement.
3	Parent of Supported Organizations. Answer (a) and (b) below.

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.

reasons for the organization's position that its supported organization(s) would have engaged in these

b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Schedule A (Form 990 or 990-EZ) 2016

2b

3a

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organization satisfied the Integral Part Test as a qualifying organization satisfied the Integral Part Test as a qualifyi	ng trust or	n Nov. 20, 1970 (explai	in in Part VI). See
instructions. All other Type III non-functionally integrated supporting organ	nizations r	nust complete Section	
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4).	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other	-1-		
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		`\
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functiona	lly integra	ted Type III supporting	organization (see
instructions).		21	

Schedule A (Form 990 or 990-EZ) 2016

Part	V Type III Non-Functionally Integrated 509(a)(3)	Supporting Organizat	tions (continued)	
Sect	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish ex	xempt purposes		
2	Amounts paid to perform activity that directly furthers exer	ed		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpo	zations		
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which	the organization is resp	onsive	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2016 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
;	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2016	(iii) Distributable Amount for 2016
1	Distributable amount for 2016 from Section C, line 6			
	Underdistributions, if any, for years prior to 2016			
2	(reasonable cause required-explain in Part VI). See			
	instructions.			
3	Excess distributions carryover, if any, to 2016:			
а				
b				
С	From 2013			
d	From 2014			
е	From 2015			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
<u>h</u>	Applied to 2016 distributable amount			
i_	Carryover from 2011 not applied (see instructions)			
j_	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2016 from			
	Section D, line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2016 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2016, if			
	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2016. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carry over to 2017. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
a				
b	Excess from 2013			
c	Excess from 2014			
d	Excess from 2015			
е	Excess from 2016			

Schedule A (Form 990 or 990-EZ) 2016

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Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

FORM 990, SCHEDULE A, PART I, LINE 11G

AMOUNT OF SUPPORT THE CARTER CENTER COLLABORATIVE, INC. EXPENDED

\$290,486,472 RELATED TO THE DISTRIBUTION OF IN-KIND DRUGS FOR THE BENEFIT

OF THE HEALTH PROGRAMS OF THE CARTER CENTER, INC.

				ATTACHMENT	1
SCHEDULE A, PART I - INFORMATION ABOUT	SUPPORTED (DRGANIZATIO	NS		
		(III) TYPE OF	(IV)	(V) AMOUNT OF	(VI) OTHER
(I) NAME OF SUPPORTED ORGANIZATION	(II) EIN	ORGANIZATION	YES NO	SUPPORT	SUPPORT AMOUNT
THE CARTER CENTER, INC.	58-1454716	7	x	0,	290,486,472
TOTAL AMOUNT OF SUPPORT				0.	290,486,472.

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

► Information about Schedule B (Form 990, 990-EZ, or 990-PF) and its Instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Employer identification number

THE CARTER CENTER COLI	THE CARTER CENTER COLLABORATIVE, INC.					
Organization type (check one):						
Filers of:	Section:					
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization					
	4947(a)(1) nonexempt charitable trust not treated as a private fou	ndation				
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private foundate	ion				
	501(c)(3) taxable private foundation					
	rered by the General Rule or a Special Rule. (8), or (10) organization can check boxes for both the General Rule and a S	Special Rule. See				
General Rule						
X For an organization fili or more (in money or p contributor's total cont	ng Form 990, 990-EZ, or 990-PF that received, during the year, contributoroperty) from any one contributor. Complete Parts I and II. See instructions:	tions totaling \$5,000 ns for determining a				
Special Rules						
For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.						
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.						
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year						
Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).						

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2016)

Name of organization THE CARTER CENTER COLLABORATIVE, INC.

Employer identification number 20-5704991

Part I	art I Contributors (See instructions). Use duplicate copies of Part I if additional space is needed.						
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
1		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
2		\$ \$	Person Payroll Noncash (Complete Part II for noncash contributions,)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
3_	s	\$\$.	Person Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution				
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)				

Name of organization THE CARTER CENTER COLLABORATIVE, INC.

Employer identification number

20-5704991

Noncash Property (See instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
11	MECTIZAN TABLETS	_	
		\$\$	VAR
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
2	ZITHROMAX- TABLETS AND PEDIATRIC ORAL SUSPENSION		
		\$ 12,127,100.	VAR
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
3	PRAZIQUANTEL		
		\$1,148,910.	VAR
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	-
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
		\$	-
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions)	(d) Date received
	13 11		
			-

Schedule B (Form 990, 990-EZ, or 990-PF) (2016)

Name of organization THE CARTER CENTER COLLABORATIVE, INC.

Employer identification number

				20-5704991
Part III	(10) that total more than \$1,000 for the following line entry. For organization contributions of \$1,000 or less for the Use duplicate copies of Part III if addition	ne year from any one ns completing Part III, year. (Enter this inforr	e contributor. Co enter the total of	mplete columns (a) through (e) and exclusively religious, charitable, etc.,
(a) No. from	(b) Purpose of gift	(c) Use of g	ift	(d) Description of how gift is held
Part I	(b) Turpose or gift	(c) Use of g	***	(u) Description of now girt is field
		(e) Transfer of	f gift	
	Transferee's name, address, and	ZIP + 4	Relations	hip of transferor to transferee
(a) No.				
from Part I	(b) Purpose of gift	(c) Use of g	ift	(d) Description of how gift is held
	(
		(e) Transfer of		
		(0, 110,000	. g	
	Transferee's name, address, and	ZIP + 4	Relations	hip of transferor to transferee
	(
(a) No. from				
Part I	(b) Purpose of gift	(c) Use of g	ift	(d) Description of how gift is held
		(e) Transfer of	f gift	
		(0) 114110101 01	giic	
	Transferee's name, address, and	ZIP + 4	Relations	hip of transferor to transferee
	:			
(a) No. from				
from Part I	(b) Purpose of gift	(c) Use of g	ift	(d) Description of how gift is held
		(e) Transfer of	f aift	
		(e) Transier Of	. Suc	
	Transferee's name, address, and	ZIP + 4	Relations	hip of transferor to transferee
	9			

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Attach to Form 990. ▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization Employer identification number

THE	CARTER CENTER COLLABORATIVE, INC.		20-5704991
Pa	Organizations Maintaining Donor Advised F	unds or Other Similar Funds o	r Accounts.
	Complete if the organization answered "Yes'		
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advis	ors in writing that the assets held	in donor advised
	funds are the organization's property, subject to the orga		
6	Did the organization inform all grantees, donors, and do	•	
	only for charitable purposes and not for the benefit of t		
	conferring impermissible private benefit?		Yes No
Pa	till Conservation Easements.		
	Complete if the organization answered "Yes'		
1	Purpose(s) of conservation easements held by the organ	ization (check all that apply).	
	Preservation of land for public use (e.g., recreation	or education) 🔲 Preservation	of a historically important land area
	Protection of natural habitat	Preservation	of a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a c	ualified conservation contribution i	
	easement on the last day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified histori		2c
d	Number of conservation easements included in (c) acqu		
	historic structure listed in the National Register		
3	Number of conservation easements modified, transferre	d, released, extinguished, or termi	nated by the organization during the
	tax year >		
4	Number of states where property subject to conservation		
5	Does the organization have a written policy regarding		
•	violations, and enforcement of the conservation easemer		
6	Staff and volunteer hours devoted to monitoring, inspecting, h	andling of violations, and enforcing co	nservation easements during the year
-	Amount of avacance incorrect in acceptance in acceptance in		
7	Amount of expenses incurred in monitoring, inspecting, h	andling of violations, and enforcing o	conservation easements during the year
8	Does each conservation easement reported on line 2(d) al	nove actisfy the requirements of acet	tion 170/h)/4\/P)/i)
0	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conse		
•	balance sheet, and include, if applicable, the text of the		
	organization's accounting for conservation easements.		
Pa	t III Organizations Maintaining Collections of A	t, Historical Treasures, or Othe	er Similar Assets.
	Complete if the organization answered "Yes"	on Form 990, Part IV, line 8.	
1a	If the organization elected, as permitted under SFAS 1	16 (ASC 958), not to report in its	revenue statement and balance sheet
	If the organization elected, as permitted under SFAS 1 works of art, historical treasures, or other similar ass public service, provide, in Part XIII, the text of the footnot	ets held for public exhibition, edu	ucation, or research in furtherance of
b	If the organization elected, as permitted under SFAS works of art, historical treasures, or other similar ass		
	public service, provide the following amounts relating to		deation, or research in furtherance of
	(i) Revenue included in Form 990, Part VIII, line 1		> \$
	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of art, his		
	following amounts required to be reported under SFAS 1	16 (ASC 958) relating to these item	ns:
а	Revenue included in Form 990, Part VIII, line 1		> \$
b	Assets included in Form 990, Part X		

Schedule D (Form 990) 2016

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.).....

b Buildingsc Leasehold improvementsd Equipmente Other

			-
D	nn	-	- 4

Part VII	Investments - Other Securities. Complete if the organization answered	"Yes" on Form 990	Part IV line 11b See Form 990	Part X line 12
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuat Cost or end-of-year mark	ion:
(1) Financi	al derivatives			
	-held equity interests			
(3) Other_				
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)	200			
	n (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII		W.C W	D (W/ 11 - 44 - 0 - E - 000	D 136 II 40
	Complete if the organization answered			
	(a) Description of investment	(b) Book value	(c) Method of valua Cost or end-of-year mark	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
Total. (Columi	n (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX	Other Assets. Complete if the organization answered	"Yes" on Form 990	, Part IV, line 11d. See Form 990	Part X, line 15.
	(a) Des	cription		(b) Book value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	ımn (b) must equal Form 990, Part X, col. (B) lir	те 15.), , , , , , , , , ,		
Part X	Other Liabilities. Complete if the organization answered line 25.	"Yes" on Form 990	, Part IV, line 11e or 11f. See For	m 990, Part X,
1,	(a) Description of liability	(b) Book valu	е	
	al income taxes			
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	on (b) must equal Form 990, Part X, col. (B) line 25.)			

ŗ)a	a	e	4
- 1	- 2	u	c	-

Part :	Reconciliation of Revenue per Audited Financial Statements With Revenue per Return Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	n.	
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
- a	Net unrealized gains (losses) on investments		
	Donated services and use of facilities		
	Recoveries of prior year grants		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.)		
	Add lines 4a and 4b	4c	
	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		
Part :	Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	ırn. 	
1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities		
b	Prior year adjustments		
	Other losses		
	Other (Describe in Part XIII.)		
	Add lines 2a through 2d	2e	
	Subtract line 2e from line 1	3	
	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b		
	Other (Describe in Part XIII.)		
	Add lines 4a and 4b		
5 Part	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	
2; Part	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform PAGE 5		Part X, line
		-	
			

JSA

Part XIII Supplemental Information (continued)

PART X FIN 48

CCI APPLIES FINANCIAL ACCOUNTING STANDARDS BOARD (FASB) ACCOUNTING
STANDARDS CODIFICATION (ASC) TOPIC 740, INCOME TAXES, WHICH ADDRESSES THE
ACCOUNTING FOR UNCERTAINTY IN INCOME TAX POSITIONS. IT ALSO PROVIDES
GUIDANCE ON WHEN TAX POSITIONS ARE RECOGNIZED IN AN ENTITY'S FINANCIAL
STATEMENTS AND HOW THE VALUES OF THESE POSITIONS ARE DETERMINED. THERE IS
CURRENTLY NO IMPACT ON THE CONSOLIDATED FINANCIAL STATEMENTS AS A RESULT
OF ASC 740.

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

Employer Identification number

THE	CARTER CENTER COLLABOR					-5704991	
Part	General Information o Form 990, Part IV, line 14		outside the U	nited States. Complete i	f the organization	on answered	"Yes" on
1	For grantmakers. Does the orga	nization mainta	in records to s	substantiate the amount of	its grants and c	ther	
	assistance, the grantees' eligibili	ty for the grant	s or assistance	e, and the selection criteri	a used to award	the	
	grants or assistance?						Yes No
	For grantmakers. Describe in assistance outside the United St		ganization's p	rocedures for monitoring	the use of its	grants and	d other
3	Activities per Region. (The follow					d to (d) to	(D T-4-1
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity liste a program se describe specifi service(s) in the	ervice, ic type of	(f) Total expenditures for and investments in the region
(1)	SUB-SAHARAN AFRICA			PROGRAM SERVICES	HEALTH PROGRAM	15	290,486,472.
(2)							
(2)							
(3)							
(4)							
(5)							
POST-							
(6)							
(7)							
(8)							
(9)							
10)							
(11)							
12)							
13)							
14)							
	· · · · · · · · · · · · · · · · · · ·						
15)							
(16)				7			
17)							
	Sub-total						290,486,472
b	Total from continuation sheets to Part I						
c	Totals (add lines 3a and 3b)						290,486,472.
	. State (and into da alla db)						,,,,

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2016

Schedule F (Form 990) 2016

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

-	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(E)									6
(2)									
(3)									
(4)									
(5)									
(9)									
(2)									
(8)									
(6)									
(10)									
(11)									
(12)									
(13)									5
(14)									
(15)									
(16)									
2 Enter tota	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt	nizations listed abov	e that are recognized as c	charities by the	foreign country, rec	ognized as tax	-exempt		

Schedule F (Form 990) 2016

Schedule F (Form 990) 2016

Schedule F (Form 990) 2016 Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. (h) Method of valuation (book, FMV, appraisal, other) (g) Description of noncash assistance (f) Amount of noncash assistance (e) Manner of cash disbursement (d) Amount of cash grant (c) Number of recipients (b) Region (a) Type of grant or assistance Part III Ξ 4 (2) 3 (2) (9) 3 (8) 6) (10) (11) (12) (13) (14) (12) (16) (17) (18)

ı	Da	п	_	4

Part	IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)	Yes	X No

Schedule F (Form 990) 2016

Page 5

Part V

Supplemental Information
Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Open to Public

Inspection

Department of the Treasury Internal Revenue Service Name of the organization

THE CARTER CENTER COLLABORATIVE, INC.

20-5704991

Employer identification number

	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Travel for companions Tax indemnification and gross-up payments Discretionary spending account If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a	1b	Yes	No
	990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Travel for companions Tax indemnification and gross-up payments Discretionary spending account If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a			
b	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain			
	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?			
2	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a		1 11	
3	related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Independent compensation consultant Form 990 of other organizations Written employment contract Compensation survey or study Approval by the board or compensation committee			
4 a	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
5	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		Х
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		X
7	If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed			
7	payments not described on lines 5 and 6? If "Yes," describe in Part III.	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53,4958-6(c)?	q		u s

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2016

Page 2

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Part II

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VIII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

וומואומתמו:								
		(B) Breakdown o	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
MARY ANN PETERS	Ξ	0	0	.0	0	0	0	0
CEO AND PRESIDENT	€	347,334.	0	.0	23,850.	1,370.	372,554.	0
PHILLIP J. WISE	ε	0	0	.0	0	0	0	0
2 SECRETARY, VP-OPERATIONS	€	214,281.	0	0	19,726.	4,900.	238,907.	0.
CHRISTOPHER BROWN	€	0	0	0	0	0	0	0
3TREASURER, VP-FINANCE	€	191,069.	0	0	17,641.	18,531.	227,241.	0
	ε							
4	E							
	€							
5	€							
	€							
9	€							
	€							
7	€							
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8	€							
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10	€							
	€							
11	€							
	Ξ							
12	€							
	€							
13	€							
	€							
14	€							
	Ξ							
15	Ξ							
	€							
16	€							
							Sche	Schedule J (Form 990) 2016

20-5704991

Page 3

Schedule J (Form 990) 2016 Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

METHOD FOR ESTABLISHING CEO COMPENSATION

SCHEDULE J, PART I, LINE

COMPENSATION RANGES FOR ALL PAY GRADES, INCLUDING THE CEO, ARE

ESTABLISHED BY EMORY UNIVERSITY WHO SERVES AS THE COMMON PAYMASTER FOR

THE CENTER USES A NUMBER OF BEST PRACTICE STANDARDS THE CARTER CENTER.

WHICH INCLUDE, BUT ARE NOT LIMITED TO, A NGO STUDY COMPARISON AND

COORDINATION WITH THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES.

6E1505 2,000

SCHEDULE M (Form 990)

Noncash Contributions

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

THE CARTER CENTER COLLABORATIVE, INC.

▶ Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

Employer Identification number 20-5704991

Par	Types of Property						
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determ noncash contribution		
1	Art - Works of art						
2	Art - Historical treasures						
3	Art - Fractional interests						
4	Books and publications						
5	Clothing and household						
	goods						
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities - Publicly traded						
10	Securities - Closely held stock						
11	Securities - Partnership, LLC,						
	or trust interests						
12	Securities - Miscellaneous						
13	Qualified conservation						
	contribution - Historic						
14	structures						
14	contribution - Other						
15	Real estate - Residential						
16	Real estate - Commercial						
17	Real estate - Other						-
18	Collectibles						
19	Food inventory						
20	Drugs and medical supplies	Х	3.	294,736,010.	RETAIL VALUE		
21	Taxidermy						
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts						
25	Other ►()						
26	Other ►()		(ra				
27	Other ►()						
28	Other ►()						
29	Number of Forms 8283 received		-				
	which the organization completed F	Form 8283,	Part IV, Donee Acknowledg	ement	29		
						Yes	No
30a	During the year, did the organizat						
	28, that it must hold for at least the					1	Х
	to be used for exempt purposes for		olding period?		30a	_	
	If "Yes," describe the arrangement i		and the state of the				
31	Does the organization have a					х	
220	contributions?					21	
J2 8	=	-	-	· •			х
h	contributions?	• • • • • •			Jza		
33	If the organization didn't report an	amount in o	olumn (c) for a type of pro-	nerty for which column (a)	is checked		
55	describe in Part II	amount in C	oralli (c) for a type or pro	porty for willon column (a)	is silesked,		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2016)

Schedule M (Form 990) (2016)

Page 2

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

FORM 990, SCHEDULE M, PART I, COLUMN B

NUMBER OF CONTRIBUTORS

THE AMOUNT IN COLUMN (B) REPRESENTS THE NUMBER OF CONTRIBUTORS.

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

► Attach to Form 990 or 990-EZ.

Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2016

Open to Public Inspection

Internal Revenue Service Name of the organization

THE CARTER CENTER COLLABORATIVE, INC.

Employer identification number

20-5704991

FORM 990, PART III, LINE 1

ORGANIZATION'S MISSION

THE CARTER CENTER COLLABORATIVE, INC. WAS ESTABLISHED TO SUPPORT THE MISSION OF THE CARTER CENTER, INC. THE CARTER CENTER, IN PARTNERSHIP WITH EMORY UNIVERSITY, IS GUIDED BY A FUNDAMENTAL COMMITMENT TO HUMAN RIGHTS AND THE ALLEVIATION OF HUMAN SUFFERING; IT SEEKS TO PREVENT AND RESOLVE CONFLICTS, ENHANCE FREEDOM AND DEMOCRACY, AND IMPROVE HEALTH.

- 1) THE CENTER EMPHASIZES ACTION AND MEASURABLE RESULTS. BASED ON CAREFUL RESEARCH AND ANALYSIS, IT IS PREPARED TO TAKE TIMELY ACTION ON IMPORTANT AND PRESSING ISSUES;
- 2) THE CENTER SEEKS TO BREAK NEW GROUND AND NOT DUPLICATE THE EFFECTIVE EFFORTS OF OTHERS;
- 3) THE CENTER ADDRESSES DIFFICULT PROBLEMS IN DIFFICULT SITUATIONS AND RECOGNIZES THE POSSIBILITY OF FAILURE AS AN ACCEPTABLE RISK;
- 4) THE CENTER IS NONPARTISAN, ACTIVELY SEEKS COMPLEMENTARY PARTNERSHIPS

 AND WORKS COLLABORATIVELY WITH OTHER ORGANIZATIONS FROM THE HIGHEST

 LEVELS OF GOVERNMENT TO LOCAL COMMUNITIES;
- 5) THE CENTER BELIEVES THAT PEOPLE CAN IMPROVE THEIR OWN LIVES WHEN PROVIDED WITH THE NECESSARY SKILLS, KNOWLEDGE, AND ACCESS TO RESOURCES.

FORM 990, PART IV, LINE 12

AUDITED FINANCIAL STATEMENTS

THE CARTER CENTER'S AUDITED FINANCIAL STATEMENTS CONSOLIDATE THE ACTIVITIES OF THE CARTER CENTER, INC. AND THE CARTER CENTER

COLLABORATIVE, INC. AND ARE PREPARED IN ACCORDANCE WITH US GAAP. SEPARATE AUDITED FINANCIAL STATEMENTS ARE NOT PREPARED FOR EACH ENTITY.

FORM 990, PART VI, SECTION A, LINE 7A

ELECTION OF MEMBERS OF THE GOVERNING BODY

THE MEMBERS OF THE BOARD OF DIRECTORS OF THE CARTER CENTER COLLABORATIVE

ARE APPOINTED BY THE CARTER CENTER, INC.

FORM 990, PART VI, SECTION B, LINE 11

PROCESS USED TO REVIEW FORM 990

THE CARTER CENTER COLLABORATIVE PROVIDES A DRAFT OF ITS IRS FORM 990 TO ALL OFFICERS AND TRUSTEES UP TO ONE WEEK IN ADVANCE OF THE FILING DATE.

THIS REVIEW PERIOD ALLOWS FOR QUESTIONS AND COMMENTS ON THE INFORMATION SET FORTH IN THE RETURN THAT MAY BE RESOLVED PRIOR TO FILING.

ADDITIONALLY, THE TREASURER REVIEWS THE DRAFT 990 WITH THE CHAIR OF THE FINANCE COMMITTEE IN DETAIL PRIOR TO ITS FILING.

FORM 990, PART VI, SECTION B, LINE 12C

CONFLICT OF INTEREST POLICY

ANNUALLY, THE CARTER CENTER COLLABORATIVE REQUESTS THAT EACH TRUSTEE

PROVIDE AN ATTESTATION OF THEIR UNDERSTANDING AND ADHERENCE TO THE

CONFLICT OF INTEREST POLICY, AS PROVIDED.

FORM 990, PART VI, SECTION B, LINES 15A AND 15B

DETERMINATION OF COMPENSATION

THE OFFICERS OF THE CARTER CENTER COLLABORATIVE, INC. ARE PAID BY THE RELATED SUPPORTED ORGANIZATION, THE CARTER CENTER, INC.

Name of the organization

THE CARTER CENTER COLLABORATIVE, INC.

Employer Identification number
20-5704991

FORM 990, PART VI, SECTION C, LINE 19

DOCUMENTS ARE ALSO AVAILABLE UPON REQUEST.

PUBLIC AVAILABILITY OF DOCUMENTS

THE CONSOLIDATED AUDITED FINANCIAL STATEMENTS OF THE CARTER CENTER, INC., WHICH INCLUDE THE CARTER CENTER COLLABORATIVE, INC., AND THE IRS FORM 990 ARE AVAILABLE ON THE CARTER CENTER'S WEBSITE, WWW.CARTERCENTER.ORG.

SCHEDULE R (Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990. ► Attach to Form 990.

Open to Public Inspection

OMB No. 1545-0047

Employer identification number

20-5704991

INC.

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. THE CARTER CENTER COLLABORATIVE, Name of the organization

Part

(f) Direct controlling entity Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year. (e) End-of-year assets (d) Total income (c)
Legal domicile (state
or foreign country) (b) Primary activity (a) (a) Name, address, and EIN (if applicable) of disregarded entity PartII (2) Ξ 62 3 4 9

one of more related	one of more related tax-exempt organizations during the tax year.	ne lax year.						
Name, address, and	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	12(b)(13) olled ty?
							Yes	ν
(1) THE CARTER CENTER, INC.	58-1454716							
453 FREEDOM PARKWAY	ATLANTA, GA 30307	SEE SCH. 0	GA	501(C)3	7	N/A		×
(2) CARTER CENTRE UK								
14 ST. MARY'S STREET	LINCOLNSHIRE, UK PF9 2DF	SUPPORT CCI	UK	N/A	N/A	N/A		×
(3) CARTER CENTRE UK FOUNDATION								
14 ST. MARY'S STREET	LINCOLNSHIRE, UK PF9 2DF	SUPPORT CCI	UK	N/A	N/A	N/A		×
(4)								
N. C.								
(5)								
(9)								
10								
(2)								

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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Schedule R (Form 990) 2016

Section 512(b)(13) controlled entity? Page 2 Yes No Schedule R (Form 990) 2016 (k) Percentage ownership (h) Percentage (j) General or Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year. Yes No managing Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 partner? (g) Share of end-of-year assets Code V - UBI amount in box 20 of Schedule K-1 (Form 1065) (f) Share of total income Yes No Ξ (g) Share of end-of-(e)
Type of entity
(C copp, S copp, or trust) year assets (f) Share of total income (d)
Direct controlling
entity because it had one or more related organizations treated as a partnership during the tax year (e)
Predominant
income (related,
unrelated,
excluded from
tax under
sections 512-514) (c) Legal domicile (state or foreign country) (b) Primary activity (d)
Direct controlling lentity (c) Legal domicile (state or foreign country) (a)
Name, address, and EIN of related organization (b) Primary activity (a)
Name, address, and EIN of related organization Part III Part IV 4 Ξ 9 3 (5) 3 (2) 3 9 (9) 6 Ξ 4 9

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Page 3

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36, PartV

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(b) Transaction type (a-s)	(c) Amount involved	(d) Method of det amount inv	ermining	
				- 1
c	Sch	edule R (Form	990) 2	[2
n	this line, including cov	During that syster, of the organization registed in Paris II-IV7 Records of (i) interest ((i) annulese, (iii) royalibes, or (iv) return a controlled entity. Records organization to related organization(s) Loans of loan quarantees to or for related organization(s) Loans or loan quarantees to or for related organization(s) Loans or loan quarantees to or for related organization(s). Loans or loan quarantees to or for related organization(s) Loans or loan quarantees to organization(s). Sale of assets to related organization(s). Lease of facilities, equipment, or other assets from related organization(s). Exchange of seases with related organization(s). Exchange of seavies or membership or fundraising solicitations by related organization(s). Sharing of facilities, equipment, and other assets to related organization(s). Sharing of facilities, equipment, and related organization(s) for expenses. Reimbursement paid to relate organization(s) for expenses. Reimbursement paid to relate organization(s) for expenses. Reimbursement paid by related organization(s) for related organization(s) for expenses. Reimbursement paid by related organization(s) for related organization(s) for expenses. Reimbursement paid by related organization(s) for information on who must complete this line, including convenient related organization related organization for information on who must complete this line, including expenses that the answer to any of the above is "Yes," see the instr	this line, including covered relationships and transaction threshold whethord of details in this line, including covered relationships and transaction threshold whethord of details in this line, including covered relationships and transaction threshold (b) Transaction threshold (c) (c) (d) Transaction threshold (c) (d) (d) (d) (d) (d) (d) (d) (d) (d) (d	and transaction threst amount

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Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37, Part VI

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) (b) (c) (d) (e) (f) (f) (f) (f) (f) (f) (f) (f) (f) (f	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	(e) Are all partners section 501(c)(3) organizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?	code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	General or managing partner?	(k) Percentage ownership
			sections 512-514)	Yes No			Yes	No	Yes No	
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(2)										
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Schedule R (Form 990) 2016

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Part VII Supplemental Information
Provide additional information for responses to questions on Schedule R. See instructions.